

# INVENTORY OF OHIO NONMETROPOLITAN INDUSTRIAL PARKS

Fred Hitzhusen and Tom Gray\*

## Introduction

This inventory is developed from the M.S. thesis research conducted by Tom Gray in 1974-75 [2]. The purpose of the research was to analyze the impact of industrial parks on primary employment and wage income in nonmetropolitan Ohio communities. Regression analysis was utilized to determine the relationship between selected locational, community, and park characteristics and primary employment and wage income generated by the parks. These results have been published elsewhere [3,4]. A descriptive summary is presented in Appendix I.

Industrial parks are a development mechanism numerous community groups have used in attempts to improve income and employment opportunities in their respective communities. Size economies in the provision of crucial utilities, minimization of congestion and environmental externality problems with other land users, and a potential complimentary relationship among firms within a given park are often cited advantages of an industrial park over single firm site developments [1]. Current information on industrial parks, particularly in nonmetropolitan areas of Ohio is very limited. It is to this information gap that this publication is directed.

The earlier research and this inventory define a "nonmetropolitan industrial park" as a tract of land set aside for industrial purposes which:

1. Is under single ownership and/or management
2. Has utilities at least at the park boundary for hook-up to firms within the park

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3. Regulates the uses a firm may make of the park
4. Is developed for the use of at least two different firms

Nonmetropolitan refers to municipalities with populations of less than 50,000 and counties with population densities less than 450 people per square mile.

#### Sampling and Data Collection

Since very little secondary data existed on the location of Ohio nonmetropolitan industrial parks, an attempt was made to identify the entire population through several secondary data sources, including trade publications. The list was updated by telephone to secure names of industrial parks, individuals connected with them, and appropriate addresses. With completion of this procedure, a final list of 94 potential observations was obtained. The list appeared to be reasonably complete for the nonmetropolitan areas under study.

Empirical estimation of the research model involved both primary and secondary data. Data on variables specified in the conceptual model, but not available from secondary sources, were collected from primary sources with the use of a mailed survey instrument and follow-up telephone interviews.<sup>1/</sup> Exact locations of parks also needed to be determined in order to compute distance measurements from an Ohio highway map. Therefore, an appropriate county map was included with each instrument for the respondent to designate exact location of the park. A chart on park occupants was also included to determine what firms were present and where they were located. This chart was used in conjunction with the Ohio Directory of Manufacturers in determining which firms may have been in-town movers to an industrial park.

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<sup>1/</sup> Copies of the complete questionnaire may be obtained from the authors.

The instrument was pretested to assess its weaknesses. Three personal interviews were conducted and four responses were solicited by mail. The major problem was length. To compensate for this, the questionnaire was divided. Where a community had a full-time Chamber of Commerce representative, the representative was sent the map and chart and the remainder was sent to the park manager or representative. Where there were no full-time Chamber of Commerce representatives or where the Chamber of Commerce sponsored the park, an entire questionnaire was sent.

Information was returned on 32 of the 94 potential observations for a response level of 34 percent. Six of these observations proved not to be industrial parks as defined for purposes of this research. To improve the response level, a telephone follow-up was initiated and the questionnaire was re-administered. From this follow-up, 14 more observations were found not to qualify for this study's definition of an industrial park, which reduced the total population to 72. Fifty-two usable questionnaires were completed from the population of 72 for a response level of 72 percent.

Figure 1 shows the location of the 52 Ohio nonmetropolitan industrial parks surveyed in 1974. The numbers associated with the parks in Figure 1 are keyed to the address information and selected characteristics presented on each park in Appendix II and Table 1. The characteristics include: name of the developer, size in acres, occupancy (number of firms and percent of acreage) services, restriction methods, specific restrictions, geographic location (distance to nearest interstate interchange and SMSA in miles), and population of the local municipality. Additional information was collected on the industrial parks surveyed. However, much of this information was considered confidential and is not included in this inventory.

FIGURE 1. Location of Nonmetropolitan Parks Surveyed in 1974



TABLE 1. Name and Selected Characteristics of 52 Nonmetropolitan Industrial Parks in Ohio, 1974

a/ Name	Size (acres)	Occupancy		b/ Services	c/ Restriction Methods	d/ Specific Restrictions	Miles to Nearest		Population Local Municip. 1970
		No. Firms	% Acreage				Interstate Interchange	SMSA Core	
1. Peebles In- dustrial Park	17	1	20	2,3,4,5,6, 7	6,1,7	5	59	75	1,629
2. Neyer-Clermont- Batavia In- dustrial Park	357	1	1	7,11,12,9, 10,2,3,4,5, 6	1,2,3,5,6	1,2,3,4,5,6,7, 9	9	28	1,894
3. Noble County In- dustrial Park	83	3	88	2,3,4,5,7, 9,10	1,2,3,	5	1	66	2,082
4. Garrettsville Industrial Park	62	2	13	2,3,4,7,9	1,3,7	5,6,7	13	19	1,718
5. Strasburg In- dustrial Park	45	2	20	2,3,4,5,7, 10,11	2,4,5	1,2,3,4,5,6,7, 9	3	21	1,874
6. Jefferson In- dustrial Park	45	8	60	1,2,3,4,5, 7,9,10	7	4,5,6,7	7	37	2,472
7. Baltimore In- dustrial Air Park	77	4	66	2,3,4 grass air strip	6	2,4,5,6,7,8, 10	9	32	2,418
8. Progress 10 In- dustrial Park	155	10	70	1,2,3,4,5, 7,10	1,4	4,5	12	38	12,495
9. Delta Indus- trial Park	72	3	62	2,3,4,5,6, 7,9,10	7	2,3,4,5	11	24	2,544
10. Wauseon Indus- trial Park	90	7	80	1,2,3,4,5,6, 7,9,10,11,12	4	4,5,6,7,10	3	36	4,932
11. Chardon Indus- trial Park	115	8	20	1,2,3,4,5,6, 7,9	1,2,3,4,	1,2,4,5,6,7	12	30	3,991

(TABLE 1 con'd)

a/ Name	Size (acres)	Occupancy		b/ Services	Restriction Methods <sup>c</sup>	Specific d/ Restrictions	Miles to Nearest		Population Local Municip. 1970
		No. Firms	% Acreage				Interstate Interchange	SMSA Core	
12. Wearsch Industrial Park	75	2	7	1,2,3,4,5,6, 7,11,12	1,3,7	1,2,3,4,5,6,8, 10	12	28	3,991
13. Greenfield Industrial Park	77	3	79	2,3,4,5,7,9, 10	1,3,4	1,4,5,6,7,9	24	48	4,780
14. Coldwater Industrial Park	8	0	0	2,3,4,5,6,7	7	4	29	40	3,533
15. Calumet Industrial Park	126	0	0	2,3,4,5,7,9, 10	1,3,7	1,2,3,4,5,6,7, 9	59	63	4,858
16. Delphos Industrial Park	60	2	30	1,2,3,4,5,6, 7	4	2,5,6,7	24	22	7,608
17. Old Orchard Industrial Park	110	2	8	2,3,4,7,9	7	2,5,6,7,9	1	44	6,449
18. South Park Industrial Park	26	9	79	2,3,4,5,7,9	1,2,3,4	1,2,5,6,7,9	14	29	7,699
19. Sawmill Industrial Park	126	0	0	1,2,3,4,5,6, 7,10,11,12	4	1,2,3,4,5,6, 7,10	7	27	6,896
20. Findlay Industrial Center	380	1	10	2,3,4,5,7		1,2,3,4,6,7, 9	3	37	35,800
21. Findlay Industrial Park	240	7	20	1,2,3,4,5,6, 7,9,10,11	1,7	1,2,3,4,6,7, 8	2	34	35,800
22. Hocking Industrial Park	75	3	10	2,3,4,5,7,9, 10,11,12	7	3,5	1	47	6,269
23. Stockmeister Industrial Park	45	0	0	2,3,4,5,7,10	1,2,3	3,5,6,7	68	68	6,843

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INDUSTRIAL PARKS

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(TABLE 1 con'd)

a/ Name	Size (acres)	Occupancy		b/ Services	Restriction Methods <sup>c/</sup>	Specific d/ Restrictions	Miles to Nearest		Population Local Municip. 1970
		No. Firms	% Acreage				Interstate Interchange	SMSA Core	
24. Tipp City Industrial Park	80	1	50	2,3,4,5,7,9, 10	4	1,2,4,5,6,7, 9,10	1	15	5,090
25. Streetsboro Industrial Park	114	1	9	1,2,3,4,5,7, 9	7	1,2,3,6,9	3	19	7,966
26. Marysville Industrial Park	153	6	60	1,2,3,4,5,9	5	2,3,4,6	18	35	5,744
27. Harmon Industrial Park	42	10	60	1,2,3,4,5,7, 9,11,12	7	2,4,5,6,7	6	25	7,934
28. Seaway Industrial Park	150	2	25	1,2,3,4,5,6, 9,10	1,2,6	1,2,3,4,5,6, 7,10	3	56	14,552
29. Urbana Industrial Park	333	1	18	2,3,4,5,7,10	1,4	2,3,4	19	15	11,237
30. Bucyrus Airport Industrial Park	63	1	6	1,2,3,4,5,7, 10	1	1,2,3,4,5,6, 7,9,10	26	22	13,111
31. Mount Vernon Industrial Park	193	7	50	1,2,3,4,5,7, 10	1,4	1,4,5,6,7,9	24	31	13,373
32. Loomis Industrial Park	120	5	100	2,3,4,5,6,7, 9,10	1,7	1,2,3,4,6,7,9	7	18	11,780
33. Industrial Park #1 - Fox Road	120	10	50	1,2,3,4,5,6, 7,9,10,11,12	3,7	1,2,3,4,5	31	31	11,320
34. North Industrial Site	55	0	0	2,3,4,5,6,7, 9,10	3,7	1,2,3,4,5	32	32	11,320



(TABLE 1 con'd)

a/ Name	Size (acres)	Occupancy		b/ Restriction Services	c/ Restriction Methods	d/ Specific Restrictions	Miles to Nearest		Population Local Municip. 1970
		No. Firms	% Acreage				Interstate Interchange	SMSA Core	
35. Ashland Indus- trial Park	200	3	65	2,3,4,5,7,10	4	1,4,5,6,7,10	5	16	19,872
36. Defiance Indus- trial Park	17	1	50	2,3,4,7,9	2,7	6,7	30	30	16,281
37. Delaware Indus- trial Park	415	7	48	1,2,3,4,5,6, 9,10,11	1,4	1,2,3,4,5,6, 7	10	25	15,000
38. Brunswick Indus- trial Park	256	4 <sup>e/</sup>	N.A.	1,2,3,4,5,6, 7,9,11,12	7	1,2,3,4,5,6, 7,9,10	1	25	15,852
39. Archer Indus- trial Park	120	5	20	1,2,3,4,5,6, 9,10,11,12	2,4	1,2,3,4,5,6, 7,8	1	20	17,186
40. Miami County Industrial Park	100	1	N.A.	2,3,4,5,6,7, 11,12	3,4	1,2,3,4,5,6, 7,9	1	24	17,186
41. Tremont Indus- trial Park	152	7	100	1,2,3,4,5,6, 7,10,11	1,2,4	1,2,4,5,6,7, 10	4	33	18,490
42. Ohio Power Co. Industrial Site	100	0	0	2,3,4,5,7,9	1,4	1,3,5,6,7,9	16	35	16,037
43. Community Improve- ment Corp. Indus- trial Center	90	3	60	1,2,3,4,5,6, 7,10,11,12	3,7	1,2,3,4,5,6, 7,9,10	4	29	15,184
44. Marietta Indus- trial Park	88	3	10	1,2,3,4,5,7, 9,11,12	1,3,7	2,3,5,6,7	1	83	16,861

(TABLE 1 con'd)

a/ Name	Size (acres)	Occupancy		b/ Restriction Services	c/ Restriction Methods	d/ Specific Restrictions	Miles to Nearest		Population Local Municip. 1970
		No. Firms	% Acreage				Interstate Interchange	SMSA Core	
45. Shoolroy In- dustrial Park	38	N.A.	25	2,3,4,5,6,7, 9	7	4,5,6,7	16	35	18,703
46. Medal Brick In- dustrial Park	196	1	5	1,2,3,4,5,6, 7,10,11,12	3,7	1,4,5	16	36	18,703
47. Mid-Continent Industrial Park	60	1	28	1,2,3,4,5,6, 7,10	4	2,4,5,6,7	1	30	20,741
48. Industrial Park 75	158	2	40	2,3,4,5,7	3,4,5	1,3,4,6,7,9	1	30	20,741
49. Calumet Indus- trial Park	122	3	60	1,2,3,4,5,6, 7,10	1,2	1,2,3,4,5,6, 7,9	40	47	24,842
50. Northland In- dustrial Park	25	2	15	1,2,3,4,5,6, 7,10,11,12	1,3,7	2,3,4,5,6,7, 8	56	56	27,633
51. Marion Indus- trial Park	193	2	10	2,3,4,5,7, 10	5	6,7	25	35	38,646
52. Newark Ohio In- dustrial Park	687	18	65	1,2,3,4,5,6, 7,9,10	1,2,3,6	1,2,3,4,5,6, 7,9,10	1	25	41,836

TABLE 1-Footnotes

a/ Appendix II includes a list of the names and addresses of the developer and/or contact persons for the parks in Table 1.

b/ The services include:

- |                           |                       |
|---------------------------|-----------------------|
| 1. Paved interval streets | 7. Paved access roads |
| 2. Electric power         | 8. Manufactured gas   |
| 3. Water                  | 9. Natural gas        |
| 4. Telephone              | 10. Rail siding       |
| 5. Sanitary sewer         | 11. Gutters           |
| 6. Storm sewer            | 12. Curbs             |

c/ The restriction methods include:

- |                                   |                                |
|-----------------------------------|--------------------------------|
| 1. Purchase agreements            | 5. County zoning               |
| 2. Conditions contained in leases | 6. Township zoning             |
| 3. Individual deed restrictions   | 7. Zoning (type not specified) |
| 4. City zoning                    |                                |

d/ Specific restrictions include:

1. Landscaping is required
2. Use of signs is controlled
3. Building design/construction controlled
4. Buildings have setback requirements
5. Residential construction prohibited
6. Off-street parking required
7. Off-street loading required
8. Outdoor storage not permitted
9. Outdoor storage must be screened
10. Restriction on percent of site covered by building
11. Lessee or purchaser required to build on site within specified period of time

e/ Three firms were under construction at the time of the survey in late 1974.

N.A. = Data not available.

### Some Concluding Comments

The average industrial park in the survey had 3.6 firms, 256 employees, and generated \$1,961,826 of primary annual wage income. It was located 35 miles from an SMSA core city, 15 miles from an interstate highway interchange, and adjacent to a municipality of 12,695 (average) population. The average park also contained 137 acres and had been in existence for seven years. Of the parks surveyed, 22 percent had made a speculative building shell available in the park, 59 percent had railroad sidings, and 46 percent were sponsored by a public vs. a private organization [3].

The 52 nonmetropolitan industrial parks surveyed represent a total of 6,943 acres. Thirty-three percent of this acreage was occupied in late 1974 leaving 4,650 acres available for occupancy. All but nine of the parks had at least one operational firm. The 41 partially and two fully occupied industrial parks generated 13,354 jobs and annual wage income of \$102,014,950 in 1974. The nine empty parks comprised 1,322 acres or 28 percent of the total unoccupied acreage.

The earlier research results showed that approximately two-thirds of the variation (at a .10 level of significance) in both primary income and employment generation could be explained with seven factors: acreage of park, age of park, number of methods used to control the park, presence of railroad siding in the park, population of local municipality, distance to an interstate interchange, and some combination of public sponsorship of the park and community subsidized extension of services to the park [4].

Communities need to be cognizant of these factors in attempting to attract firms to an existing park or in establishing an industrial park. Some of the existing industrial parks in nonmetropolitan Ohio were no doubt ill-conceived and may have difficulty in ever attracting firms. Others may suffer primarily

from lack of knowledge on the part of potential firms regarding their location and characteristics. It is hoped that this publication will be particularly helpful to this latter situation.

APPENDIX I

DESCRIPTIVE STATISTICS FOR THE COMMUNITY, GEOGRAPHIC LOCATION, AND PARK  
FACTORS ASSOCIATED WITH A SAMPLE OF INDUSTRIAL PARKS  
IN NONMETROPOLITAN OHIO (n=52), 1974

Factors	Mean	Percent	Standard Deviation	Range
<u>Primary Impact</u>				
Primary employment (persons)	256		350	0-1500
Primary annual wage income (\$)	\$1,961,826		\$3,043,000	\$0-13,104,000
<u>Community</u>				
Population of local municipality	12,695		10,1656	1,629-41,836
Presence of full-time Chamber of Commerce representative		57		
Community subsidized extension of services to park		63		
County property tax rate (mills)	42.0		6.8	26.75-62.32
Average annual county unemployment rate (%)	4.8		1.8	2.8-9.4
<u>Geographic Location</u>				
Distance to nearest SMSA core city (miles)	35		15	15-83
Distance to nearest interstate highway interchange (miles)	15		16	1-69
<u>Park</u>				
Number of firms in park	3.6			0-18
Size of industrial park (acres)	137		123	8-687
Age of industrial park (years)	7		5	1-23
Number of methods used to control the park development	1.9		.9	1-4
Number of restrictions on use of park	6		2	1-10
Number of restrictions on uses of park	.8		.7	0-3
Index of improvements available <sup>1/</sup>	16.3		2.2	9-19
Speculative building shell ever made available in the park		22		
Presence of a railroad siding in park		59		
Number of services made available by park	1.8		1.6	0-5
Park sponsored by the public		46		
Price concessions given an occupant by seller of property		16		
Sales price of park land (dollars/acre)	6,492		4,195	1-23,500

<sup>1/</sup> Each essential improvement weighted 3 times, i.e., electric power, paved access roads, sewer, telephone, and water.

APPENDIX II

1. Peebles Industrial Park  
Richard Wallingford, Director  
204 Wendel Avenue  
Peebles, Ohio
2. Neyer-Clermont-Batavia Industrial Park  
Don Neyer, Executive Vice President  
3800 Red Bank Road  
Clermont, Ohio
3. Noble County Industrial Park  
Mr. Clarence J. Estadt  
Chautauqua Court  
Caldwell, Ohio 43724
4. Garrettsville Industrial Park  
Mr. M.A. May  
Garrettsville Community Improvement Corp.  
R.D. #1  
Garrettsville, Ohio
5. Strasburg Industrial Park  
Mr. Gene C. Hensel  
Route #1  
Strasburg, Ohio 44680
6. Jefferson Industrial Park  
Mr. Eber Wright, Executive Director  
Ashtabula County Industrial Development Council  
Jefferson, Ohio
7. Baltimore Industrial Air Park  
Community Improvement Corp. of Baltimore  
Earl Ramey  
Post Office  
Baltimore, Ohio 43105
8. Progress 10 Industrial Park  
Community Improvement Corp. of Washington Court House  
Mr. James Dunn, Executive Vice President  
Washington Court House Chamber of Commerce  
145 South Fayette Street  
P.O. Box 598  
Washington Court House, Ohio 43160
9. Delta Industrial Park  
Mr. Delbert Dunbar  
Delta Industrial Development Association  
387 Broadway  
Delta, Ohio

10. Wauseon Industrial Park  
Mr. Nelson Spiess  
Wauseon Development Corporation  
114 North Fulton Street  
Wauseon, Ohio 45367
11. Chardon Industrial Park  
Joe Loecy, Jr.  
Box 84  
Fifth Avenue  
Chardon, Ohio
12. Wearsch Industrial Park  
Mr. C. Anthony Wearsch  
Gerald Wearsch and Associates  
109 Main Avenue  
Chardon, Ohio
13. Greenfield Industrial Park  
Mr. Ralph W. Phillips, Secretary  
Greenfield Industrial Development Fund, Inc.  
Box 59  
135 South Washington Street  
Greenfield, Ohio 45123
14. Coldwater Industrial Sites, Inc.  
Mr. John Schenhing  
301 E. Main Street  
Coldwater, Ohio 45828
15. Calumet Industrial Park  
Mr. W.E. Foster, Executive Secretary  
Pike County Chamber of Commerce  
P.O. Box 147  
Waverly, Ohio 45690
16. Delphos Industrial Park  
Gene Stites, Secretary  
Delphos Industrial Development Corp.  
Betty Jane Shop  
207 N. Main Street  
Delphos, Ohio
17. Old Orchard Industrial Park  
Mr. James G. Dean, President  
James G. Dean Associates  
R.D. #2  
Geneva, Ohio
18. South Park Industrial Park  
Dale F. Grimes, Jr., Industrial/Community Development Manager  
101 East Spring Street  
St. Marys, Ohio 45885



19. Sawmill Industrial Park, Inc.  
Larry Fitzgerald  
422 Buchanan Street  
Sandusky, Ohio
20. Findlay Industrial Center, Inc.  
Mr. Ray E. Carlson, Executive Vice President  
Findlay Area Chamber of Commerce  
P.O. Box 923  
118 E. Sandusky Street  
Findlay, Ohio 45840
21. Findlay Industrial Park  
Mr. Cal Thatcher  
116 W. Lima Street  
Findlay, Ohio 45840
22. Industrial Park  
Mr. Max Davidson, Executive Secretary  
Hocking Community Improvement Corp.  
Blosser Building  
P.O. Box 838  
Logan, Ohio 43138
23. Stockmeister Industrial Park  
Alan A. Stockmeister  
227 Main Street  
Jackson, Ohio 45640
24. Tipp City Industrial Park  
Mr. James Hooper  
8 South 3rd Street  
Tipp City, Ohio 45371
25. Streetsboro Industrial Park  
Mr. William Seachrist, President  
Seachrist Real Estate  
Box 610  
Kent, Ohio
26. Marysville Industrial Park  
Mr. Edward G. Hardin, Secretary-Treasurer  
Marysville Area Chamber of Commerce  
c/o Marysville Industrial Development Corporation  
P.O. Box 135  
Marysville, Ohio

27. Harmon Industrial Park  
Mr. James H. Obrig, Executive Vice President  
Lebanon Area Chamber of Commerce  
c/o Greater Lebanon Inc.  
204 Citizens Bank Building  
Lebanon, Ohio 45036
28. Seaway Industrial Park  
Richard Gleason  
Condeac Incorporated  
Akron, Ohio 44313
29. Urbana Industrial Park  
J.L. Brand, Vice President  
117 W. Court Street  
Urbana, Ohio
30. Bucyrus Airport Industrial Center  
Mr. Richard Leuthold, Owner  
Route 4  
Bucyrus, Ohio 44820
31. Mount Vernon Industrial Park  
Mr. Paul E. Staughter, Executive Vice President  
Chamber of Commerce  
51 Public Square  
Mount Vernon, Ohio 43050
32. Loomis Industrial Park  
Mr. Raymond G. Warner, Executive Vice President  
Ravenna Area Chamber of Commerce  
216 1/2 W. Main Street  
Ravenna, Ohio
33. Industrial Park #1 - Fox Road  
Mr. Robert L. Wilhelm, Executive Manager  
Van Wert Area Chamber of Commerce  
119 W. Main Street  
Van Wert, Ohio 45891
34. North Industrial Site  
Mr. Robert L. Wilhelm, Executive Manager  
Van Wert Area Chamber of Commerce  
119 West Main Street  
Van Wert, Ohio 45891
35. Ashland Industrial Park  
Tom Younkin, General Manager  
Advance Ashland Incorporated  
43 West Main Street  
Ashland, Ohio 44805

36. Defiance Industrial Park  
Defiance Ind. Foundation, Inc.  
Edward M. Hanks, Executive Manager  
Defiance Area Chamber of Commerce  
615 W. Third Street  
P.O. Box 130  
Defiance, Ohio 43512
37. Delaware Industrial Park  
Mr. Billy E. Cannon, Executive Manager  
Delaware Area Chamber of Commerce  
27 West Winter Street  
Delaware, Ohio 43015
38. Brunswick Industrial Park  
Mr. Terry W. Morrison  
Nationwide Development Company  
246 N. High Street  
Columbus, Ohio 43216
39. Archer Industrial Park  
Forest A. Archer, President  
F.A. Archer Co., Inc.  
1295 Archer Drive  
Troy, Ohio
40. Miami County Industrial Park  
Mr. John Knoop, President  
Office of Miami County Commissioner  
Miami County Court House  
Troy, Ohio
41. Fremont Industrial Park  
Mr. Richard D. Maier, Manager  
Chamber of Commerce of Sandusky Co.  
316 West State Street  
Fremont, Ohio 43420
42. Ohio Power Co. Industrial Site  
Mr. Gerald Paolucci, Representative  
Ohio Power Company  
209 North Wood Street  
Fostoria, Ohio 44830
43. Community Improvement Corporation Industrial Center  
Mr. J.J. Robinson  
Community Improvement Corporation of Tuscarawas County  
1323 Fourth Street, Northwest  
P.O. Box 285  
New Philadelphia, Ohio 44663

44. Marietta Industrial Park  
Mr. James Dittoe, Executive Vice President  
Marietta Chamber of Commerce  
c/o Community Improvement Corp..  
310 Front Street  
Marietta, Ohio 45750
45. Shoolroy Industrial Park  
Mr. Ross Shoolroy  
c/o Buckeye Oil Company  
202 North Market Street  
Wooster, Ohio
46. Medal Brick Industrial Park  
Mr. Robert Tissat  
Medal Brick Corporation  
c/o Maintenance Incorporated  
1051 West Liberty Street  
Wooster, Ohio 44691
47. Mid-Continent Industrial Park  
Mr. P. Russ Thompson  
322 W. Water Street  
Piqua, Ohio
48. Industry Park 75  
Mr. Sam Jackson, Jr., President  
Jackson Tube Service, Inc.  
c/o Piqua Area Development Corp.  
P.O. Box 818  
Piqua, Ohio
49. Calumet Industrial Park  
Mr. Lowry  
Columbus and Southern Ohio Electric Company  
215 North Front  
Columbus, Ohio
50. Northland Industrial Park  
Mr. James W. Secrest, Executive Manager  
Portsmouth Area Chamber of Commerce  
740 Second Street  
P.O. Box 509  
Portsmouth, Ohio 45662
51. Marion Industrial Park  
Mr. Richard Micheli  
c/o Marion Development, Inc.  
320 W. Spring Street  
Upper Sandusky, Ohio 43351

52. Newark Ohio Industrial Park  
Mr. John J. O'Neill, President  
The Southgate Development Co.  
581 Hebron Road  
Newark, Ohio 43055

Bibliography

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